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Financial statements of  
Royal Victoria Regional Health  
Centre Foundation

December 31, 2021

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## Independent Auditor's Report

To the Members of  
Royal Victoria Regional Health Centre Foundation

### Opinion

We have audited the financial statements of Royal Victoria Regional Health Centre Foundation (the "Foundation", which comprise the statement of financial position as at December 31, 2021, and the statements of operations and changes in fund balances, and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies (collectively referred to as the "financial statements").

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Foundation as at December 31, 2021 and the results of its operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

### Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards ("Canadian GAAS"). Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Foundation in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Foundation's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Foundation or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Foundation's financial reporting process.

### Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian GAAS will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian GAAS, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Foundation's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Foundation's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause Foundation to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

*Deloitte LLP*

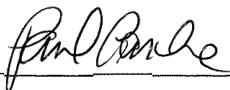
Chartered Professional Accountants  
Licensed Public Accountants  
May 24, 2022

**Royal Victoria Regional Health Centre Foundation**  
**Statement of financial position**  
As at December 31, 2021

	Notes	2021 \$	2020 \$
<b>Assets</b>			
Current assets			
Cash	3	358,598	2,363,146
Investments	4	14,548,442	15,210,013
Accounts receivable		307,250	41,138
Accrued investment income		—	3,787
Prepaid expenses		30,016	20,896
		<u>15,244,306</u>	<u>17,638,980</u>
Investments	4	38,195,671	34,523,664
Capital assets	5	6,670	—
		<u>53,446,647</u>	<u>52,162,644</u>
<b>Liabilities</b>			
Current liabilities			
Accounts payable and accrued liabilities		39,309	75,913
Due to Royal Victoria Regional Health Centre ("RVH")	9	128,006	260,017
		<u>167,315</u>	<u>335,930</u>
<b>Fund balances</b>			
General Fund			
Unrestricted		1,019,728	983,401
Capital Campaign Fund		28,111,229	27,944,641
Specific Donations Fund		14,660,196	14,364,469
Endowment Fund	10	9,488,179	8,534,203
		<u>53,279,332</u>	<u>51,826,714</u>
		<u>53,446,647</u>	<u>52,162,644</u>

The accompanying notes are an integral part of the financial statements.

Approved by the Board

 \_\_\_\_\_, Chair, RVH Foundation Board

 \_\_\_\_\_, CEO, RVH Foundation

**Royal Victoria Regional Health Centre Foundation**  
**Statements of operations and changes in fund balances**  
Year ended December 31, 2021

	General Fund		Capital Campaign Fund		Specific Donations Fund		Endowment Fund		Total	
	2021	2020	2021	2020	2021	2020	2021	2020	2020	
Notes	\$	\$	\$	\$	\$	\$	\$	\$	\$	
<b>Revenue</b>										
Donations	692,347	77,374	2,584,907	2,788,652	389,557	213,004	100,000	—	3,766,811	3,079,030
Bequests	9,319	9,319	153,922	1,316,244	2,990	—	—	—	166,231	1,325,563
Community events	67,199	12,675	699,698	642,675	36,500	24,221	—	—	803,397	679,571
Investment income (loss), net of fees	790,539	677,437	—	—	—	—	862,618	(61,746)	1,653,157	615,691
	<b>1,559,404</b>	<b>776,805</b>	<b>3,438,527</b>	<b>4,747,571</b>	<b>429,047</b>	<b>237,225</b>	<b>962,618</b>	<b>(61,746)</b>	<b>6,389,596</b>	<b>5,699,855</b>
<b>Expenses</b>										
Fundraising and administrative	583,716	381,986	31,790	—	—	—	—	—	615,506	381,986
Salaries and benefits	1,668,050	1,466,169	—	—	—	—	—	—	1,668,050	1,466,169
	<b>2,251,766</b>	<b>1,848,155</b>	<b>31,790</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>2,283,556</b>	<b>1,848,155</b>
(Deficiency) excess of revenue over expenses before Distribution to RVH	(692,362)	(1,071,350)	3,406,737	4,747,571	429,047	237,225	962,618	(61,746)	4,106,040	3,851,700
Distribution to RVH	6,550	78,609	2,300,976	305,598	95,896	744,704	250,000	—	2,653,422	1,128,911
(Deficiency) excess of revenue over expenses	(698,912)	(1,149,959)	1,105,761	4,441,973	333,151	(507,479)	712,618	(61,746)	1,452,618	2,722,789
Fund balances, beginning of year	983,401	982,199	27,944,641	24,547,133	14,364,469	14,867,928	8,534,203	8,706,665	51,826,714	49,103,925
Interfund transfers	735,239	1,151,161	(939,173)	(1,044,465)	(37,424)	4,020	241,358	(110,716)	—	—
<b>Fund balances, end of year</b>	<b>1,019,728</b>	<b>983,401</b>	<b>28,111,229</b>	<b>27,944,641</b>	<b>14,660,196</b>	<b>14,364,469</b>	<b>9,488,179</b>	<b>8,534,203</b>	<b>53,279,332</b>	<b>51,826,714</b>

The accompanying notes are an integral part of the financial statements.

**Royal Victoria Regional Health Centre Foundation****Statement of cash flows**

Year ended December 31, 2021

	<b>2021</b>	2020
	\$	\$
<b>Operating activities</b>		
Excess of revenue over expenses	<b>1,452,618</b>	2,722,789
Adjustment for non-cash item		
In-kind contributions	<b>(12,017)</b>	(78,609)
In-kind expenses	<b>12,017</b>	78,609
Change in unrealized (gains) losses	<b>(362,814)</b>	531,816
Amortization of capital assets	<b>1,667</b>	12,463
	<b>1,091,471</b>	3,267,068
Changes in non-cash working capital items		
Accounts receivable	<b>(266,112)</b>	22,242
Accrued investment income	<b>3,787</b>	12,671
Prepaid expenses	<b>(9,120)</b>	8,685
Accounts payable and accrued liabilities	<b>(36,604)</b>	9,997
Due to RVH	<b>(132,011)</b>	12,681
	<b>651,411</b>	3,333,344
<b>Financing activity</b>		
Acquisition of capital assets	<b>(8,337)</b>	—
<b>Investing activity</b>		
Change in investments (net of unrealized gains and losses)	<b>(2,647,622)</b>	(7,510,731)
Net cash outflow	<b>(2,004,548)</b>	(4,177,387)
Cash position, beginning of year	<b>2,363,146</b>	6,540,533
<b>Cash position, end of year</b>	<b>358,598</b>	2,363,146

The accompanying notes are an integral part of the financial statements.

# Royal Victoria Regional Health Centre Foundation

## Notes to the financial statements

December 31, 2021

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### 1. Nature of organization

Royal Victoria Regional Health Centre Foundation (the "Foundation") is incorporated without share capital under the Corporations Act (Ontario) as a charitable organization and is a registered charity under the Income Tax Act (Canada).

The Foundation is principally involved in raising funds for the benefit of Royal Victoria Regional Health Centre ("RVH"). The fund balances and operations of the Foundation are ultimately for the benefit of RVH. These are stand-alone financial statements of the Foundation and are not consolidated with the financial statements of RVH.

### 2. Summary of significant accounting policies

#### *Basis of accounting*

These financial statements were prepared by management in accordance with Canadian accounting standards for not-for-profit organizations using the accrual basis of accounting. The accrual basis recognizes revenues as they become available and measurable; expenses are recognized as they are incurred and measurable as a result of receipts of goods or services and the creation of a legal obligation to pay.

#### *Fund accounting*

The Foundation follows the restricted fund method of accounting for contributions.

The General Fund accounts for the Foundation's program delivery and administrative activities. This fund reports unrestricted contributions and other unrestricted revenues and expenses.

The Capital Campaign Fund reports resources designated for current priorities within a public capital campaign. The fund supports priorities promoted in the Moments Matter and Hearts and Minds Capital Campaigns.

The Specific Donations Fund reports restricted resources that are to be used for purposes as specified by the respective donors or as allocated by resolution of the Foundation Finance and Audit Committee.

The Endowment Fund includes those funds where either donor or internal restrictions require that the principal be maintained by the Foundation on a permanent basis.

#### *Pledges*

Pledges, which represent promises to donate cash, are not recorded as revenue until collected.

#### *Revenue recognition*

Restricted contributions are recognized as revenue of the appropriate fund in the year received.

Unrestricted contributions are recognized as revenue of the General Fund in the year received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured.

Endowment contributions are recognized as direct increases to the Endowment Fund balance in the year received.



# Royal Victoria Regional Health Centre Foundation

## Notes to the financial statements

December 31, 2021

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### 2. Summary of significant accounting policies (continued)

#### *Revenue recognition (continued)*

Investment income earned on externally restricted Endowment Fund resources are recognized as revenue in the Endowment Fund. Investment income earned on Specific, Capital Campaigns Fund resources is recorded as revenue of the General Fund unless restricted by the donor in which case it is recorded as revenue of their respective funds. Investment Income earned on internally restricted resources of the Endowment Fund is recognized as revenue of the General Fund. All other investment income is recognized as revenue of the General Fund when earned.

#### *In-kind contributions*

Contributions of assets are recognized in the period they are donated at their fair market value.

Contributed services are not recognized in the financial statements due to the inherent difficulty in valuing the time of volunteers.

#### *Cost allocations*

The Board approved a cost allocation policy whereby a portion of general administrative costs incurred by the Foundation be allocated to the Capital Campaign Fund, Specific Donations Fund and the Endowment Fund to appropriately reflect the cost of administering these funds. In 2021, costs are allocated to the Capital Campaign Fund and the Specific Donations Fund using a rate of 29% (22% in 2020) of bequests received during the year and 29% (22% in 2020) of other restricted donations reported in these Funds. Costs are allocated to the Endowment Fund at a rate 1% of the market value of the Endowment Fund as of January 1 of the current year.

#### *Financial instruments*

The Foundation initially recognizes financial instruments at fair value and subsequently measures them at each reporting date, as follows:

Asset/liability	Measurement
Cash and investments	Fair value
Accrued investment income	Fair value
Accounts receivable	Amortized cost
Accounts payable and accrued liabilities	Amortized cost
Due to RVH	Amortized cost

Financial assets measured at amortized cost are assessed at each reporting date for indications of impairment. If such impairment exists the asset shall be written down and the resulting impairment loss shall be recognized in the statement of operations for the period.

Transaction costs in respect of financial assets recorded at fair value are expensed as incurred.

#### *Capital assets*

Purchased capital assets consists of office equipment, photocopier. Purchased capital assets are recorded at cost less accumulated amortization. Amortization is provided on the straight-line basis over 5 years.

Assets with an original cost of less than \$5,000 (\$3,000 in 2020) are charged to the statement of operations in the year of acquisition. There was no impact on the financial statements as a result of this policy change.

**2. Summary of significant accounting policies (continued)**

*Foreign currency translation*

Foreign currency accounts are translated into Canadian dollars as follows:

At the transaction date, each asset, liability, revenue and expense is translated into Canadian dollars by the use of the exchange rate in effect at that date. At the year-end date, cash in foreign currency is translated into Canadian dollars by using the exchange rate in effect at that date. The resulting foreign exchange gains and losses are included in the statement of operations in the current period. Investments denominated in foreign currency are recorded at the foreign exchange rate in effect at the time the investment was purchased.

*Use of estimates*

The preparation of financial statements in conformity with Canadian accounting standards for not-for-profit organizations requires management to make estimates and assumptions that affect the amounts reported in the financial statements and accompanying notes. The principal estimates used in the preparation of these financial statements are the fair value of financial instruments and the allocation to the various fund balances of unrealized gains and losses related to the change in the fair value of investments. Actual results could differ from those estimates.

**3. Cash**

The Foundation's bank accounts are held at a chartered bank. The bank accounts earn interest at a variable rate at prime less 1.6% on the daily closing balances up to \$100,000,000.

**4. Investments**

Investments in securities with an active market have been recorded at market value based on quoted bid prices as at December 31, 2021. Long-term investments, as at December 31, consist of the following:

	<b>2021</b>	2020
	<b>\$</b>	\$
Equities	<b>5,691,689</b>	4,995,565
Fixed income investments	<b>32,503,982</b>	29,528,099
Total	<b>38,195,671</b>	34,523,664

As at December 31, 2021 and 2020, current investments consist of cash and cash equivalents.

Investments as at December 31, 2021 include unrealized gains of \$777,446 (\$414,632 in 2020).

Equities and fixed income investments are comprised of pooled and segregated securities managed by RBC Dominion Securities Inc. Cash and cash equivalents include amounts held in short term investments, such as RBC Investment Savings Account. The Investment portfolio is managed in accordance with the Foundation's investment policies.

## Royal Victoria Regional Health Centre Foundation

### Notes to the financial statements

December 31, 2021

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#### 5. Capital assets

	<b>Cost</b>	<b>Accumulated amortization</b>	<b>2021 Net book value</b>	2020 Net book value
	\$	\$	\$	\$
Office equipment photocopier	<b>8,337</b>	<b>1,667</b>	<b>6,670</b>	—

#### 6. Planned giving

The Foundation is the designated beneficiary of five (six in 2020) life insurance policies with a principal sum assured of \$491,000 (\$501,000 in 2020). No amount has been recorded in these financial statements with respect to these insurance policies.

#### 7. Pension plan

All full time employees of the Foundation are members of the Hospitals of Ontario Pension Plan (the "Plan"), which is a multi-employer defined benefit pension plan available to all eligible employees of the participating members of the Ontario Hospital Association. Plan members will receive benefits based on the length of service and on the average of annualized earnings during the five consecutive years prior to retirement, termination or death that provide the highest earnings.

Pension assets consist of investment grade securities. Market and credit risk on these securities are managed by the Hospitals of Ontario Pension Plan by placing plan assets in trust and through the Plan Investment policy.

Pension expense is based on Plan management's best estimates, in consultation with its actuaries, of the amount, together with the percentage of salary contributed by employees, required to provide a high level of assurance that benefits will be fully represented by fund assets at retirement, as provided by the Plan. The funding objective is for employer contributions to the Plan to remain a constant percentage of employees' contributions. Variances between actuarial funding estimates and actual experience may be material and any differences are generally to be funded by the participating members. The most recent actuarial valuation of the Plan as at December 31, 2020 indicates the Plan was 119% (119% as at December 31, 2019) funded.

**Royal Victoria Regional Health Centre Foundation**  
**Notes to the financial statements**  
December 31, 2021

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**8. Investment income**

	General Fund		Endowment Fund		Total
	2021 \$	2020 \$	2021 \$	2020 \$	2020 \$
Investment income earned on					
Capital campaign resources	<b>376,299</b>	490,032	—	—	490,032
Specific donations fund resources	<b>193,430</b>	296,807	—	—	296,807
Endowment fund resources	<b>345,981</b>	(4,467)	<b>914,278</b>	(11,663)	(16,130)
General resources	<b>13,242</b>	19,609	—	—	19,609
	<b>928,952</b>	801,981	<b>914,278</b>	(11,663)	790,318
Less: investment management and custodial fees	<b>(138,413)</b>	(124,544)	<b>(51,660)</b>	(50,083)	(174,627)
Net investment income	<b>790,539</b>	677,437	<b>862,618</b>	(61,746)	615,691

## Royal Victoria Regional Health Centre Foundation

### Notes to the financial statements

December 31, 2021

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#### 8. Investment income (continued)

Investment income, for the year ended December 31, consist of the following:

	<b>2021</b>	2020
	<b>\$</b>	\$
Realized/unrealized gains (losses)	<b>726,579</b>	(388,665)
Interest and other	<b>918,800</b>	965,838
Dividends	<b>197,852</b>	213,145
	<b>1,843,231</b>	790,318
Less: investment management and custodial fees	<b>(190,074)</b>	(174,627)
Net investment income	<b>1,653,157</b>	615,691

#### 9. Related party transactions

##### *Transactions*

The following table summarizes the Foundation's related party transactions for the year:

	<b>2021</b>	2020
	<b>\$</b>	\$
Distributions to Royal Victoria Regional Health Centre	<b>2,653,422</b>	1,128,911

These transactions are in the normal course of operations and are measured at the exchange amount at the date of distribution.

At the end of the year, the amounts due to related parties are as follows:

	<b>2021</b>	2020
	<b>\$</b>	\$
Royal Victoria Regional Health Centre	<b>128,006</b>	260,017

These balances are interest free and payable on demand.

The balance due to RVH is the result of various expenses of the Foundation being paid on its behalf by RVH.

During the year the Foundation reimbursed an amount of \$1,673,373 (\$1,480,270 in 2020) to RVH related to operating expenditures incurred on behalf of the Foundation.

In addition, RVH provides the Foundation with the use of furnished office space and other resources at no cost to the Foundation.

## Royal Victoria Regional Health Centre Foundation

### Notes to the financial statements

December 31, 2021

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#### 10. Endowment Fund

The Endowment Fund consists of externally restricted contributions received by the Foundation where the endowment principal is required to be maintained intact. The Endowment Fund also includes internal resources transferred by the Board of Directors to the Endowment Fund, with the intention that the principal be maintained intact. The investment income generated from the assets held for endowment purposes must be used in accordance with the various purposes established by the donors for external endowments or the Board for internal endowments.

Major categories or restrictions in fund balances are as follows:

	2021 \$	2020 \$
Externally imposed endowments		
Endowments, the income from which must be used for education purposes	2,465,113	2,200,332
Endowments, the income from which must be used for other restricted purposes	4,483,614	3,970,439
	<b>6,948,727</b>	6,170,770
Internally imposed endowments		
Funds restricted for education	2,539,452	2,363,432
	<b>9,488,179</b>	8,534,203

#### 11. In-kind contributions

Contributions of assets to the Foundation during the year amounted to \$12,017 (\$78,609 in 2020) which are included in donations revenue in the statement of operations and changes in fund balances.

#### 12. Risks arising from financial instruments

(i) *Credit risk*

The Foundation has cash in a major financial institution in excess of the amount insured by agencies of the federal government.

(ii) *Interest rate risk*

The Foundation manages its investments based on its cash flow needs and with a view to optimizing its interest income.

The Foundation is not exposed to significant interest rate risk due to the short-term maturity of its monetary assets and current liabilities.

(iii) *Currency risk*

Currency risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate as a result of changes in foreign exchange rates. The Foundation has investments in US equities, the value of which fluctuates in part as a result of changes in foreign exchange rates.

**12. Risks arising from financial instruments (continued)**

*(iv) Market risk*

The Foundation is exposed to equity securities' price risk because of the investments held by the Foundation and recorded at fair value. To manage market risk arising from its investments in common shares, the Foundation sets guidelines in the Investment Policies.

**13. COVID-19**

On March 11, 2020, the World Health Organization characterized the outbreak of a strain of the novel coronavirus ("COVID-19") as a pandemic which has resulted in a series of public health and emergency measures that have been put in place to combat the spread of the virus. As a result of COVID-19 and provincial closures, certain events were canceled or rescheduled during the years ended December 31, 2020 and 2021. The duration and long term impact of COVID-19 is unknown at this time and it is not possible to reliably estimate the impact that the length and severity of these developments will have on the financial results and condition of the Foundation in future periods.

**14. Comparative figures**

Certain prior year figures have been reclassified to conform to the financial statement presentation adopted in the current year.